


VALLEY WATERS STRATEGIC PLANNING

PUBLIC ENGAGEMENT SESSIONS

Agenda:

- ▶ Valley Waters overview
 - ▶ Strategic Planning Introduction
 - ▶ Public Working Session
 - ▶ Re-cap and next steps
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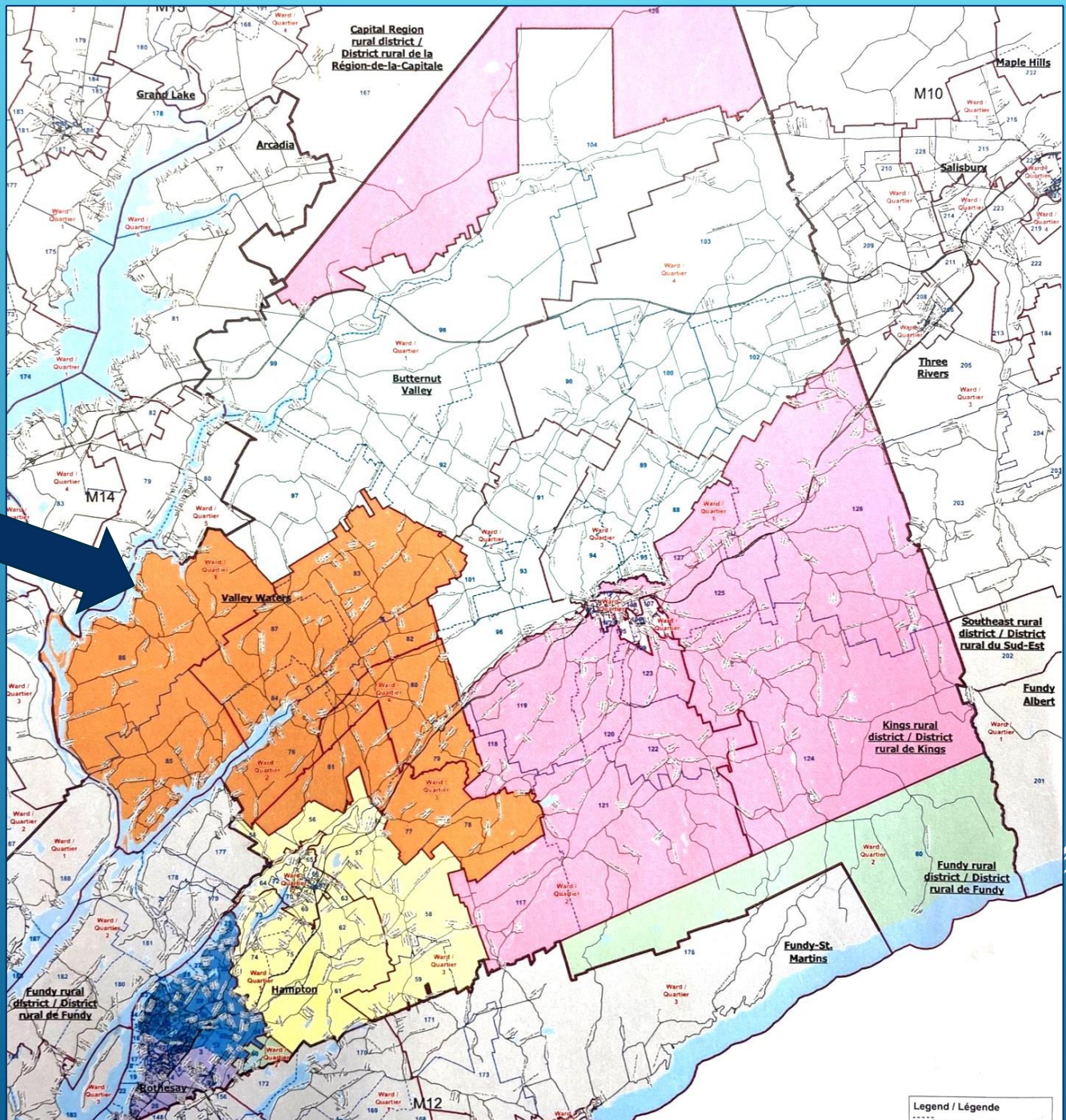
VALLEY WATERS – AN OVERVIEW

SPRING 2023



WHAT IS VALLEY WATERS?

- ▶ New Municipal Government created during New Brunswick Municipal Reform Process, incorporated January 01, 2023.
- ▶ Includes former Village of Norton
Former LSD's of Springfield, Kars, Wickham, Norton Parish, Upham (partial)
- ▶ Population: 4549
- ▶ Geographic area: 726 sq. kms
- ▶ Road surfaces: 583 kms
- ▶ Valley Waters is legally considered a village.



Legend / Légende

4 WARDS, 6 COUNCILLORS PLUS MAYOR

	Ward 1	Ward 2	Ward 3	Ward 4	TOTAL
# Voters	568	1239	578	987	3372
Total Population					4549
Mayor	Randy McKnight (rmcknight@valleywaters.ca)				
Councillors	1	2	1	2	6
	Charity McDonald	Stephen Muir, Carey Beth Gillis	Lindsey Ganong	Ann Marie Snyder, Harold Keith	
	cmcdonald@valleywaters.ca	smuir@valleywaters.ca cgillis@valleywaters.ca	lganong@valleywaters.ca	amsnyder@valleywaters.ca	

WHAT HAS / HAS NOT CHANGED?

- ▶ Community names have not changed
- ▶ Mailing addresses / 911 civic addresses have not changed
- ▶ Road maintenance responsibilities have not changed (still DTI outside of Norton)
- ▶ Fire departments have not changed, but now report to Valley Waters instead of to Norton or ELG
- ▶ Solid Waste providers have not changed (Valley Waters may or may not combine contracts when current contracts expire at year end)
- ▶ Former LSD's now have representation on a Council, and input into budgets and plans
- ▶ Planning, budgets and most services now handled by Valley Waters, not by Dept. Environ't & Local Government
- ▶ Still have separate tax rates for each of the 6 former entities (Valley Waters Council may or may not combine some budget items in the future)
- ▶ Norton by-laws remain in effect for Norton only, until Valley Waters Council reviews them and either amends, rescinds, or adopts them for all of Valley Waters
- ▶ Increased responsibility mandated for Regional Service Commission

VALLEY WATERS TAX BASE

- ▶ Tax base growth for Valley Waters 2021 to 2022: **8.73%**
(combination of development and assessment values)
- ▶ New construction 1.28%, re-assessment 7.45%
- ▶ Compare this to Provincial tax base growth: **10.73%**
- ▶ Total Valley Waters tax base: **\$452,450,000**

	Norton (V)	Springfield	Kars	Wickham	Norton (LSD)	Upham
Tax Base	94,576,680	177,265,230	70,071,200	54,851,660	40,202,300	15,479,290
% of Total	20.9%	39.2%	15.5%	12.1%	8.9%	3.4%

VALLEY WATERS BUDGET, 2023

Police Protection (RCMP)	\$1,183,600	30.8%
Roads / Transportation *not incl. DTI budget for former LSD's (\$984,337)	\$610,800	15.9%
Fire Protection	\$552,300	14.4%
Solid Waste	\$514,300	13.4%
General Government	\$434,000	11.3%
Recreation & Culture	\$170,900	4.4%
Fiscal Services (Borrowing)	\$166,900	4.3%
Bldg. Inspection, Animal Control	\$112,300	2.9%
Planning, Development & Other Services	\$97,000	2.5%
Emergency Measures	\$2,000	0.05%
Public Health	\$1,000	0.03%
TOTAL BUDGET	\$3,845,100	100%

TAX RATE: (LOCAL COSTS + SHARED SERVICES + NB ROADS LEVY)

	frmr. Village of Norton	frmr. LSD Springfield	frmr. LSD KARS	frmr. LSD Wickham	frmr. LSD Norton	frmr. LSD Upham
Tax Rate on LOCAL Services	\$1.0052	\$0.4878	\$0.4438	\$0.5209	\$0.4207	\$0.6192
Tax Rate on SHARED Services	\$0.1448	\$0.1448	\$0.1448	\$0.1448	\$0.1448	\$0.1448
Provincial ROADS Levy		\$0.4115	\$0.4115	\$0.4115	\$0.4115	\$0.4115
TOTAL TAX RATE	\$1.1500	\$1.0441	\$1.0001	\$1.0772	\$0.977	\$1.1755
TOTAL BUDGET	\$1,399,146	\$1,188,836	\$488,058	\$421,928	\$257,240	\$129,841

POLICE (RCMP) PROTECTION – PROVINCIAL CONTRACT (LOCAL EXPENSE)

Norton (V)	\$288,365	24.4%
Springfield	\$442,751	37.4%
Kars	\$175,530	14.8%
Wickham	\$137,485	11.6%
Norton (LSD)	\$100,644	8.5%
Upham	\$38,787	3.3%
TOTAL	\$1,183,562	100%

ROADS / TRANSPORTATION

- ▶ Total Valley Waters budget: **\$610,793** (Note: \$984,337 DTI levy for former LSD's does not come to Valley Waters and is not included here.
- ▶ Cost to Norton (former Village): **\$606,255** (99.25%) equipment, staff, patching, paving, ditching, plowing, salt & sand, street lights, etc. Not shared with other tax units.
- ▶ Additional **\$1500** signage allocation
- ▶ Shared cost for RSC Regional Transportation Initiative: **\$3,038**
- ▶ Road maintenance costs for the (non-Norton) tax-units are covered by the Provincial Roads levy (**\$0.4115/\$100**), **not included in Valley Waters budget, total \$984,337:**

Springfield	Kars	Wickham	Norton LD	Upham
\$468,543	\$200,816	\$161,180	\$108,346	\$45,452

FIRE PROTECTION (LOCAL BUDGETS)

▶ Norton Fire Dept. expenses:	\$156,436
Revenue from mutual aid contracts:	<u>- \$24,235</u>
Norton budget	\$132,201
▶ Belleisle Valley Fire Dept. expenses:	\$227,400
Purchased service from Hampton:	\$ 11,547
Revenue from mutual aid contracts:	<u>-\$108,867</u>
Springfield budget	\$130,080
▶ Wickham Fire Dept. expenses:	\$105,430
▶ Kars purchased service:	\$ 89,808
▶ Norton LD purchased service:	\$ 51,531
▶ Upham purchased service:	<u>\$ 43,240</u>
▶ TOTAL:	\$552,291

RECREATION & CULTURE

▶ **Shared Cost:**

Regional Rec. Facilities (Nutrien Civic Ctr.) \$75,734

▶ **Local Costs:**

Springfield: Belleisle Community Centre \$64,399

Springfield: Belleisle Home & School \$ 3,000

Norton (V): Outdoor Rink \$12,500

Norton (V): Parks maintenance & rec program \$ 8,000

Upham: Central Kings Rec Ctr. \$ 6,213

Kars: Recreation Society \$ 1,000

TOTAL: \$170,846

REGIONAL SERVICE COMMISSION SERVICES

- RSC reform has added additional requirements for municipal budgets in 2023
- **Previous RSC Services:** Planning, Building Inspections, Solid Waste
- Newly (2023) RSC mandated services:
 - Regional Public Safety
 - Regional Transportation
 - Social & Community Development
 - Regional Recreation Infrastructure & Development
 - Regional Economic Development
 - Regional Tourism Development

TOTAL 2023 cost (to Valley Waters) for RSC Services:
\$420,500 (Shared across tax units)

NEXT STEPS?

- ▶ Public Engagement meetings for Council Strategic Planning Process – (spring 2023)
- ▶ Review and writing of by-laws
- ▶ Updating plans: rural plans / land use, asset management plan, emergency response plans, etc.
- ▶ Regional Service Commission committee work for mandated services (Council, staff, and community participation)
- ▶ Communications: website and newsletter... send us your Valley Waters photos!! **Follow us on Facebook!**



HOW TO REACH US:

- ▶ Office and Council Chambers:
10 Municipal St., Norton
Mail: Box 335, Norton, E5T 1J7
- ▶ Phone (reception): 506-839-3011
- ▶ E-Mail: office@valleywaters.ca
- ▶ CAO: Angela McLean (cao@valleywaters.ca)
- ▶ Follow us on FaceBook: @ValleyWaters
Website: <https://ValleyWaters.ca/>

STRATEGIC PLAN WORKING SESSION



WHAT IS A STRATEGIC PLAN?

A strategic plan is a tool to help align your short-term goals with your long-term vision,
and the actions you will take to achieve them.



WHAT ARE THE STEPS?

1- Strategy formulation –

Assess the current situation and conditions - **completed**

Confirm your mission (**completed**) and establish a vision for where you want Valley Waters to be (long-term) - **started**

Establish short-term goals for achieving that long-term vision.

2- Strategy Implementation -

Assign responsibilities and timelines for the short-term goals;

Establish the budget / funding required to achieve the short-term goals;

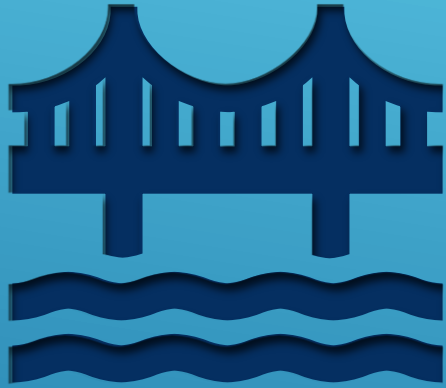
Communicate the overall plan to staff and the public.

3- Strategy evaluation –

Use tools such as workplans, calendars, regular meetings and reporting, to stay on track and adjust the plan if required.

*What do you love
about Valley
Waters?*





If you could tell a newcomer about one place in Valley Waters to visit, or one thing to do, what would it be?

GROUP EXERCISE – PART 1

Name 3 things that could make life better in Valley Waters.

These could be:

- for yourself*
- for families*
- for seniors*
- for new residents*
- for visitors*



KEY THEMES

- ▶ *Strong and vibrant communities (social services, public safety, etc)*
 - ▶ *Economic prosperity, business and tourism development*
 - ▶ *Responsible government*
 - ▶ *Sustainable infrastructure (planning, land-use, environment & climate change)*
 - ▶ *Way of life, including recreation and culture*
- 

GROUP EXERCISE - PART 2

(BRAINSTORMING)

Examine Key Themes, and name at least one action that could be taken toward improving this area.

Brainstorming rules:

- Everyone gets a chance to be heard.
- List ideas first, evaluate later.
- No debate on whether something should be on the list.
- No criticism of ideas.

NEXT STEPS:



Gather input on long-term vision for Valley Waters from Community Stakeholders incl. seniors, youth, business, volunteers, recreation, etc.)



Council to create the long-term vision and short-term (3-yr) priorities / measurable goals for this Council's mandate.



Assign responsibilities (including Council and Community Committees), timelines, budgets and workplans.



Communicate the plan, execute the plan, and report on progress regularly.





*THANK-YOU FOR
YOUR PARTICIPATION!*

*PLEASE STAY TUNED
FOR NEXT STEPS.*

